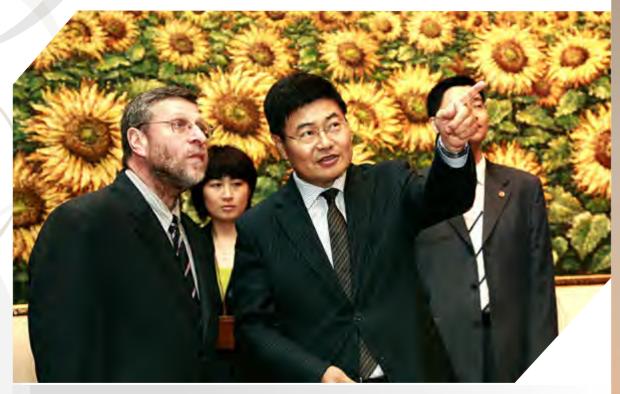
Dr Zhang Guang Hua 張光華博士



Mr. Zhang Guanghua meets with the envoy extraordinary of USA embassy in China and his delegation 張行長會見美國駐中國大使館特使一行

Executive Director and Executive Vice President, China Merchants Bank Company Limited

招商銀行股份有限公司 執行董事 副行長

Citation of the Panel of Judges 評審團評語

Dr Zhang commands an excellent track record in practising good corporate governance and contributing to the commercial achievements of China Merchants Bank. He has made tremendous contribution to the effectiveness of strategic planning, capital adequacy, risk management and internal controls of the bank. He is instrumental in helping not only in the continuing growth of the bank but also in acquisition and integration, which successfully helped the bank to evolve from domestic banking to the international arena.

張博士具備超卓的企業管治經驗,為招商 銀行帶來顯著的回報。他對銀行有效的策 略性規劃、資本充足率、風險管理及內部 監控,作出了重大的貢獻。張博士不單幫 助銀行持續發展,亦同時作為進行收購及 整合的先鋒,成功帶領企業走出本土銀行 業務,躍升至國際舞台。

Message from Awardee 得獎者的話

Since our inception 24 years ago, China Merchants Bank (CMB) has been adhering to our business philosophy of "We are here, just for you". Committed to providing highquality services for our customers, CMB has managed to achieve steady progress. The "Directors Of The Year Awards" from The Hong Kong Institute of Directors is a great recognition of both CMB performance and me as an executive director. Looking forward, CMB is steadily advancing the "Second Strategic Transformation" by working to bring our customer services, product innovation, risk management and business management up to international standards. We believe that these measures will help maintain CMB investment value for the long term and boost investor confidence in this increasingly complex domestic and global economic environment.

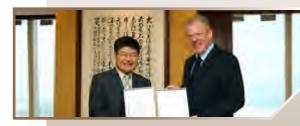
招商銀行成立二十四年,始終秉持"因您而變" 的理念,致力於為客戶提供優質服務,成功實現 了可持續發展。本次香港董事學會頒發的"傑出董 事獎",是對招行經營管理以及本人作為招行執行 董事的認可和肯定。面向未來,招行正扎實推進" 二次轉型"戰略,努力在客戶服務、產品創新、 風險管理及運營管理等方面邁向國際化水準,以實 現內涵集約式經營。我們相信,這是在愈加複雜的 國際國內經濟金融環境下保持招行長期投資價值、 增強投資者信心的有力保證。

Directors Of The **Year Awards** 傑出董事獎



of Professionals

張行長出席國際人才交流大會開幕式



Mr. Zhang Guanghua receives "Best Commercial Bank in Asia" award from Mr. Jonathan Hurst, Publisher of Finance Asia Magazine 張行長從《亞洲金融》發行人喬納森赫斯特手中接過"亞洲最佳商



Mr. Zhang Guanghua introduces CMB's distinctive retail banking

在金融博覽會上向深圳市長介紹招行賦有特色的零售銀行和中

董事專業之道:實行董事會自我評估

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OF THE YEAR